NESTLÉ'S NET ZERO ROADMAP

Our path to regeneration for future generations

Solving the problem means identifying the problem. We found Nestlé emitted 92 million tonnes of greenhouse gas emissions in 2018*. Now we know the extent, we know the road ahead.

*Total GHG emissions were 113 million 92 of which are in scope of our UN

Companies and their emissions grow over time. That's why we're promising to be net zero based on our 2018 baseline, no matter how much our company grows.

- Path to zero emissions by 2050
- **Business as usual**

Emissions by operation (million tonnes of CO₂e, 2018)

- **65.6** Sourcing our ingredients
- Manufacturing our products
- Packaging our products
- Managing logistics
- Travel and employee commuting

Moving faster

We're excited to hit the soil running. We're accelerating our work in manufacturing, packaging and carbon-neutral brands. We're also investing CHF 1.2 billion to help spark regenerative agriculture across our supply chain, as part of a total investment of CHF 3.2 billion by 2025.

Our milestones

- 100% deforestation free for primary supply chain by 2022
- 100% of our packaging recyclable or reusable by 2025
- Plant 20 million trees a year

- Switch our global fleet of vehicles to lower emission options by 2022
- 100% certified sustainable cocoa and coffee by 2025
- Nestlé Waters becomes carbon neutral by 2025

- 100% certified sustainable palm oil by 2023
- Source 20% of key ingredients through regenerative agricultural methods by 2025
- **100**% renewable electricity in all our sites by 2025
- Cut virgin plastic in our packaging by a third by 2025

By 2025, we will reduce our emissions by 20%

Scaling up

Further down the greener path, we will invest in new technologies and fundamental changes to our products and businesses around the globe.

- Use more renewable thermal energy in our manufacturing
- Plant 200 million trees by 2030
- Source 50% of key ingredients through regenerative agricultural methods by 2030

Advanced agricultural techniques will deliver

Delivering our promise

a regenerative food system at scale, supported by zero emission logistics and company operations. We will balance any remaining emissions through highquality natural climate solutions that benefit people and the planet.

By 2030, we will reduce our emissions by 50%

By 2050, we will reach

2025 2018 2030 2050 2021